

Executive Summary: California – AISF (American Innovation & Sustainability Fund)

Overview

The California initiative within the AISF Master Plan focuses on expanding domestic rare earth refining, promoting e-waste recycling to recover critical minerals, and advancing AI-powered healthcare through the Invisa.aiTM orthotics system. By tapping into existing resources (e.g., Mountain Pass mine) and California's tech ecosystem, this initiative positions the state at the forefront of clean energy, sustainable resource management, and healthcare innovation. Over the next 15 years, California stands to become a national leader in REE production, e-waste recycling, and AI medical devices, strengthening domestic supply chains and environmental stewardship.

Key Objectives

- Rare Earth Processing & Refining
 - Expand Mountain Pass operations to refine REEs (neodymium, praseodymium, dysprosium) vital for EVs, wind turbines, and defense.
 - o Target 500–700 tons of concentrate annually by Year 5.
- E-waste Recycling & Rare Earth Recovery
 - Develop e-waste recycling programs to reclaim high-value REEs from end-oflife electronics (smartphones, laptops, EV batteries).
 - Aim for 20–30 tons of recovered rare earths annually by Year 2 of expansion, reducing landfill waste and reliance on foreign sources.
- AI-Powered Healthcare Innovation
 - o Scale Invisa.ai[™] orthotics (Invisabrace®, InvisaSole®) for veterans, seniors, and athletes to improve mobility and quality of life.
 - Expand pilot programs at UCLA Health, Stanford Health, and VA hospitals, distributing to 10,000+ patients by Year 5.
- Economic & Environmental Impact
 - Reduce e-waste and recover REEs while creating high-tech jobs and promoting clean energy.
 - Help California meet its climate goals and become a model state for circular economy practices.



Phases & Long-Term Vision

Phase 1 (0–12 months)

> Rare Earth Refining Development

- o Partner with MP Materials at Mountain Pass to scale refining capabilities for neodymium and praseodymium.
- o Conduct **lab testing** to optimize separation processes and cost-effectiveness.

E-waste Recycling Research

- Initiate pilot projects targeting 1–2 tons/month of REE recovery from end-of-life electronics.
- o Collaborate with **California universities** (Stanford, UC Berkeley) for **R&D** in advanced recycling tech.

> AI Orthotics Pilot Program

- o Launch Invisa.aiTM clinical trials at UCLA Health and Stanford Health.
- o Test Invisabrace®, InvisaSole® with patients suffering from mobility impairments (veterans, seniors, athletes).

> Partnership Formalization

- Secure MOUs with Mountain Pass operators, e-waste recycling firms, and healthcare providers for distribution channels.
- o Aim for \$5–10M in funding for early-stage projects.

Phase 2 (12-24 months)

> Full-Scale Rare Earth Refining

- o Build a facility capable of refining **100 tons** of rare earth concentrate/year.
- Commence **commercial operations** for **neodymium** and **praseodymium** extraction from **Mountain Pass** and **e-waste**.

> E-waste Recycling Facility

- Construct a pilot-scale plant in California to process discarded electronics, targeting 20–30 tons of REEs annually.
- Expand partnerships with major electronics recyclers and municipal waste programs.

> Orthotics Expansion

- o Provide Invisa.ai™ devices to 500–1,000 patients across UCLA, Stanford, and VA hospitals.
- o Ramp up production of **Invisabrace**® and **InvisaSole**®.

Revenue Generation

- o \$10M-\$15M from REE sales and e-waste recycling, \$2M-\$3M from orthotics.
- Establish the foundation for broader expansions in Phase 3.



Phase 3 (24–36+ months)

> Full-Scale Rare Earth Refining Facility

- Upgrade refining capacity to 500-700 tons of concentrate/year, producing 50-75 tons of high-purity REEs.
- Supply EV manufacturers, wind turbine companies, defense contractors nationwide.

> National Orthotics Rollout

- o Distribute Invisa.ai[™] devices to 10,000+ patients by Year 5, generating \$20M-\$30M in revenue.
- o Partner with **insurance providers** to enable **reimbursement** and **telehealth** integrations.

> Revenue Projections

- \$50M-\$75M annually from REE/e-waste sales, \$30-\$50M from orthotics by Year 5.
- o Position California as a key REE supplier and a leader in AI healthcare.

5-Year Outlook

> Environmental & Economic Milestones

- o 100,000–200,000 tons of e-waste processed annually, 50–75 tons of REEs refined, supporting clean energy and national security.
- o 500-600 direct jobs in rare earth refining, e-waste recycling, AI healthcare; 1,500+ indirect jobs.
- \$80-\$125M in combined revenue from REE extraction, e-waste recycling, and orthotics devices.

> Healthcare Innovation

- o Invisa.aiTM becomes a go-to solution for mobility impairment across major healthcare systems in California and beyond.
- Telehealth expansions reduce hospital visits and lower healthcare costs statewide.

10-Year Outlook

> Statewide REE & Healthcare Ecosystem

o Multiple refining plants and e-waste recycling hubs scattered across Southern and Northern California.



o AI orthotics integrated into veteran care, sports medicine, and elderly support, capturing 30–40% of the U.S. advanced orthotics market.

> Significant Job Growth

- o **1,000+ direct jobs** in extraction, recycling, and AI R&D; **3,000–4,000** indirect jobs in logistics and manufacturing.
- o \$300M+ annual economic impact via tech and clean energy industries.

> Circular Economy Leadership

- California recognized as a world leader in urban mining (e-waste) and digital health solutions.
- Partnerships with global electronics firms for end-of-life product management and REE recycling.

15-Year Outlook

➤ Global Market Influence

- o California emerges as a **major global exporter** of refined REEs, supplying **electric vehicle** and **renewable** markets abroad.
- o Invisa.aiTM orthotics widely adopted in international healthcare systems, generating further IP licensing revenue.

> Fully Integrated Supply Chains

- EV manufacturers, wind energy companies, and defense contractors rely heavily on California-based REE refining and telehealth solutions.
- Next-generation AI orthotics (e.g., wearable robotics) take shape in California R&D labs, fueling ongoing economic growth.

➤ Long-Term Environmental & Community Benefits

- o **Billions of dollars** in cumulative economic contributions, **tens of thousands** of durable jobs, and **vastly** reduced e-waste landfills.
- o **Urban mining** practices standardize, further **lowering** raw material import dependencies and mitigating environmental risks.

Impact

> Environmental Impact

- Reduce e-waste by recycling 100,000–200,000 tons of electronics, recovering vital REEs.
- Bolster clean energy infrastructure via domestic REE production, cutting carbon footprints tied to overseas sourcing.



Economic Growth

- Create 500–600 direct jobs by Year 5, possibly 1,000+ by Year 10, with a multiplier effect supporting thousands of indirect jobs.
- \$200M+ in economic impact by Year 5, fueling local communities and tech sectors.

National Security & Supply Chain Resilience

- Establish a **stable** domestic supply of **REEs** for critical technologies (EVs, defense, wind turbines).
- Strengthen the U.S. healthcare sector with AI orthotics, reducing reliance on foreign prosthetics/orthotics solutions.

Financial Projections

- Initial Capital Investment
 - \$40M-\$50M in Phase 1 & 2 for REE refinery, e-waste recycling plant, and AI orthotics infrastructure.
- Revenue Generation
 - o Phase 2: \$10–15M from REE/e-waste, \$2–3M from orthotics.
 - Year 5: \$50–75M from REE/e-waste, \$30–50M from orthotics.
- ROI
 - o 15–20% IRR over 5–7 years, breakeven by Year 3.
 - o **3x return** by Year 5, with **significant upside** as e-waste and orthotics markets expand.

Conclusion

The California initiative under the AISF Master Plan will propel the state into a leading role in clean energy, advanced materials, and AI healthcare. By establishing robust REE refining and e-waste recycling capabilities and scaling the Invisa.aiTM orthotics system, California ensures a secure supply of critical minerals, reduces environmental impact from e-waste, and offers groundbreaking medical devices for improved mobility. Over the next 5, 10, and 15 years, this initiative promises strong investor returns, domestic supply chain resilience, and transformative social impact in one of America's most innovative markets.